An Analysis of the Quality of Wisconsin's Community Health Improvement Plans and Processes Keeneland Conference April 10, 2013

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UNIVERSITY OF WISCONSIN

Population Health Institute

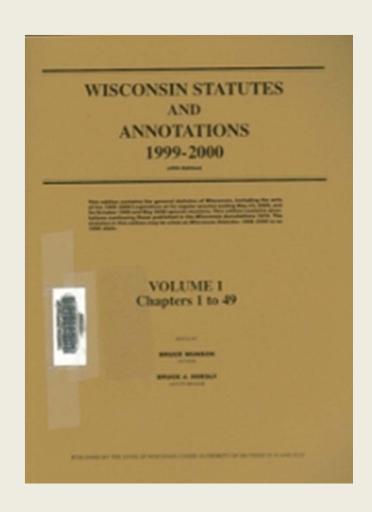
Translating Research for Policy and Practice



Outline

- ☐ The Community Health Improvement Plans and Processes (CHIPP) Cycle
- CHIPP Quality Measurement Tool
- ☐ Preliminary Results
- What's Next?
- Discussion

Local Health Departments



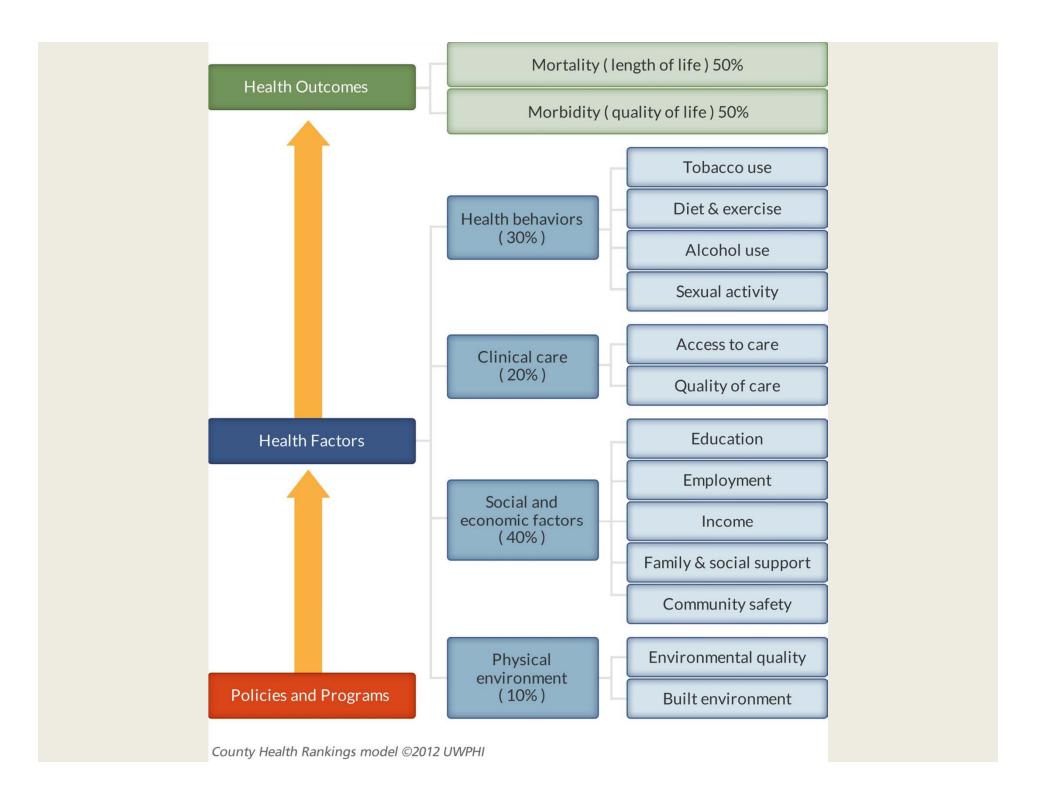
s.251.05(3)(c) A local health department shall (involve key policy maker) and the general public in determining and developing a CHIP... AND s.251.05(3) Develop public health policies and procedures for the community: Complete a community health assessment; collect, review and analyze data on community health and identify population groups, families and individuals at high risk of illness, injury, disability or premature death. Participate in development of community plans that include identification of community health oriorities, goals and objectives to address current and emerging threats to the health of individuals, families, vulnerable population groups and the jurisdiction as a whole, and contribute to the planning efforts that support community strengths and assets. Assure programs and services that focus on reducing health disparities and are based or evaluation of surveillance data and other factors that increase actual or potential risk of illness, disability, injury, or premature death.

CHIPP Models Used by WI LHDs

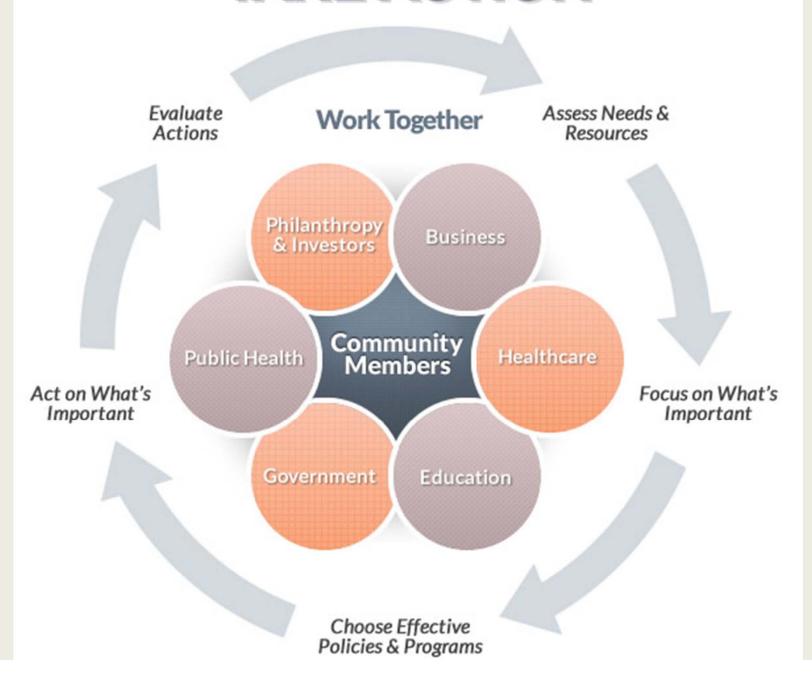


- ☐ Healthiest WI (62%)
- ☐ County Health Rankings & Roadmaps (36%)
- Mobilizing for Action through Partnership & Planning (25%)

Source: Local Health Department CHIPP Needs & Priorities conducted by the Wisconsin Association of Local Health Departments & Boards, October, 2011



TAKE ACTION



Not for Profit Hospitals

Every 3 years:

Community Health
Needs Assessments

With community partners and public data

Identify plans and roles for health improvement

The Affordable Health Care Act





Three Stages

- ☐ Develop CHIPP Quality Measurement Tool
- ☐ Measure the quality of Wisconsin's 94 CHIPPs
- Conduct a comparative analysis to determine if there are any structural or process factors that predict higher quality CHIPPs

Stage One: CHIPP Quality Measurement Tool



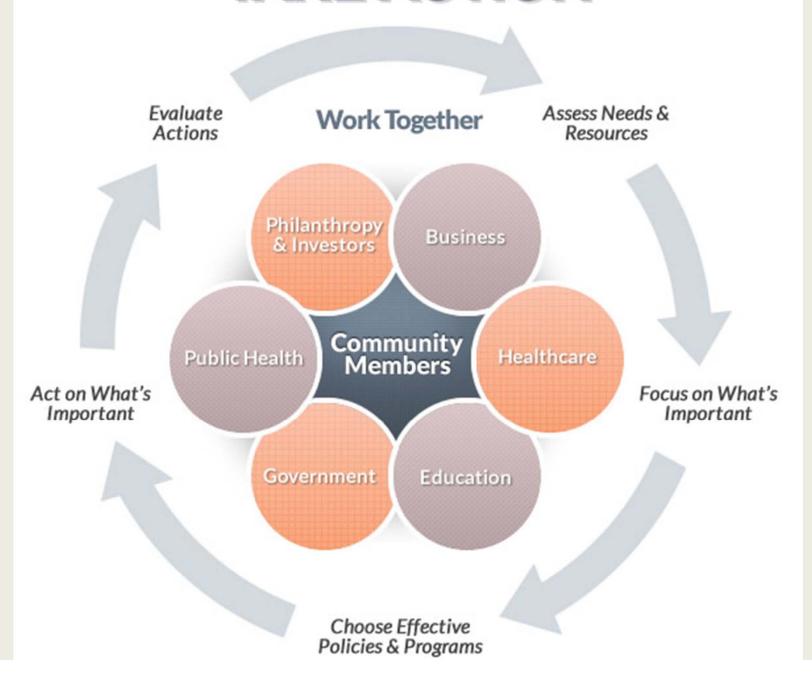
- Modeled after the Public Health Accreditation Standards (Version 1.0 released July, 2011)
- Organized around each step in the CHIPP
- Content Validity was established based on review by an expert panel of local and state health department leaders and Public Health Accreditation Board staff



Expert Panel

- ☐ Terry Brandenburg, Medical College of WI & Former West Allis Health Officer
- Elizabeth Giese, WI Division of Public Health
- □ Becky Hovarter, Shawano County Health Officer
- Joan Theurer, Marathon County Health Officer
- Robin Wilcox, Chief Operations Officer,
 Public Health Accreditation Board

TAKE ACTION



Stage	Measure	Documentation
General	The CHA document(s) are electronically available to the pubic via a website.	Research staff were able to find CHA online.
Work Together	The local community at large has had the opportunity to review and comment on the CHA &/or CHIP.	There is evidence that feedback was sought and included in the CHA &/or CHIP. Methods to seek this feedback include publishing in the local press with comment or feedback forms, publication on the department website with a comment form, community/town forums, listening sessions, newsletters, discussions or presentations at other organizations' meetings, etc.
Assess Needs	Local data are compared to other agencies, regions, state, or national data.	There are at least two examples of comparison data that compare data from similar data sources over similar timeframes.
Prioritize	CHIP contains measurable objectives with time-framed targets.	The CHIP or an associated work plan has measurable objectives and time-framed targets.

STAGE TWO: Measure CHA & CHIP Quality



- Collected all 94 CHA's and CHIP's
- Two researchers scored and differences were reconciled by one of the Principal Investigators
- □ Follow up review and survey with Local Health Officer

CHIPP Quality Measurement # of Items by CHIPP Stage



CHIPP Stage	Document Review	LHD Survey	Total
General	6	1	7
Work Together	5	4	9
Assess	11	0	11
Prioritize	4	0	4
Choose	3	0	3
Implement	4	3	7
Evaluate	4	0	4
TOTAL	37	8	45

CHIPP Quality Measurement # of Items by PHAB Domain



PHAB Domain	# of Items
Domain 1: Conduct & Disseminate Assessments	18
Domain 3: Inform & Educate the Public	2
Domain 4: Engage with the Community	3
Domain 5: Develop Policies & Plans	20
Domain 11: Administrative & Management Capacity	1
Literature Review	4
TOTAL*	48

^{*}Some items are counted in two domains



LHD Structure

Type of Jurisdiction	N	Percentage
County	67	71.3 %
City	21	22.3 %
Other (Sub- County or City- County)	6	6.4 %
TOTAL	94	100%

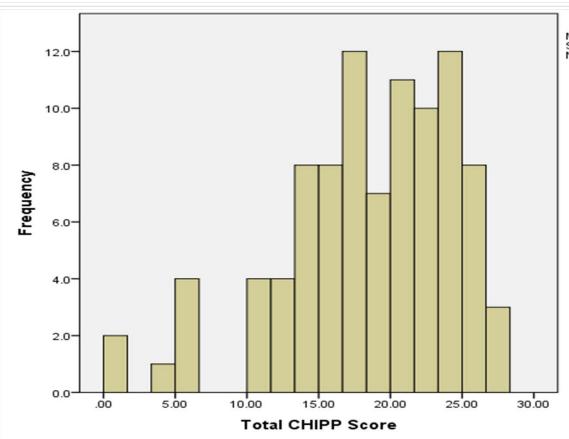


Timeframes & Availability

	N	Percentage
CHA has been conducted within the past five years.	78	83%
CHIP has been conducted within the past five years.	72	77%
The CHA document(s) are electronically available the public via a website.	79	73%
The CHIP document(s) are electronically available the public via a website.	61	65%

TOTAL CHIPP Scores (Maximum Score = 37)





Mean = 18.5196 Std. Dev. = 6.04892 N = 94



CHIPP Stage Results (N=94)

CHIPP Stage	Mean Score (Maximum=4)
General	3.18
Assess	3.13
Prioritize	2.73
Work Together	2.70
Choose	2.69
Implement	2.51
Evaluate	1.57



Highest Scoring Items

Item	CHIPP Stage	Mean Score (Maximum Score=4)
There is evidence of secondary data collection.	Assess	3.74
Data are collected in multiple health factor areas, showing a consideration of the multiple determinants of health.	Assess	3.69
The CHIPP acknowledges state and national priorities.	General	3.66
A variety of data sources are used to describe the community.	Assess	3.57
Local data are compared to other agencies, regions, state, or national data.	Assess	3.55
A formal model, local model, or parts of several models are used to guide the CHIPP.	General	3.53



Lowest Scoring Items

Item	CHIPP Stage	Mean Score (Maximum Score=4)
The local community at large has had the opportunity to review and comment on the CHA &/or CHIP.	Work Together	1.09
Revise the CHIP based on evaluation results.	Evaluate	1.32
CHIP contains a plan for performance indicators for strategies.	Evaluate	1.57
Monitor progress on implementation of strategies in the CHIP in collaboration with stakeholders and partners.	Evaluate	1.62
CHIP contains a plan for measurable health outcomes.	Evaluate	1.79
CHIP identifies individuals and organizations that have accepted responsibility for implementing strategies.	Implement	1.87



LHD Survey

- Each LHD Director receives the CHIPP Quality Measurement Scores and is asked to review and indicate their agreement
- ☐ If LHD Director thinks a score should be different, asked to provide evidence for the score change
- ☐ Also asked to complete a 13-question survey



Examples of Survey Questions

- Have you shared data from your Community Health Assessment (CHA) with the general public?
- Have you engaged with governing entities, advisory boards, and/or elected officials that may influence policies or strategies proposed in your Community Health Assessment & Improvement Plan?
- ☐ Within the past five years, have you sought feedback from your stakeholders about what has gone well and areas for improvement in the Community Health Improvement Planning Process?



LHD Response Rate

- ☐ 52 in process
- ☐ 42 completed with 86% response rate

STAGE THREE: Comparative Analysis



- ☐ Structural Factors
 - Population
 - Expenditures
 - Region
 - Staffing
- Process Factors
 - CHIPP Model
 - # of sectors in partnership
 - New resources identified



Discussion

- Strengths in Assessment and Prioritization reflects history of state-mandated CHA
- Opportunities:
 - Strengthening the movement to the left side of the action cycle (Implementation & Evaluation)
 - Developing and disseminating a self-assessment Tool
 - Informing PHAB standard revisions
 - Informing collaborative work with not-for-profit hospitals



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DISCUSSION